

Academic & Student Support Services
Academic Registrar
Simon Wright LLB
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Cofrestrydd Academaidd
Simon Wright LLB



Sent by email to bill.roche@ucd.ie

01 July 2015

Dear Professor Roche,

Re: Institutional Response: External Examiner Annual Reports 2014 – 2015

I am writing further to the receipt of your External Examiner's Reports for the MSc in Human Resource Management and for the MSc in International Human Resource Management.

In accordance with our standard practice, copies of the Reports are being forwarded to the School concerned, who will use their contents to help inform the Annual Review and Enhancement process. The University is pleased to note your positive comments, including:

- 1. your positive indications regarding the programme structure, academic standards and assessment process;**
- 2. your confirmation of the responsiveness of the School to comments you made last year;**
- 3. your comments on student feedback, on the use made of research-based teaching and the on emphasis on evidence-based professional knowledge and practice.**

Your Report does not appear to raise any specific issues that require a more detailed response. Accordingly, the School has not been asked to respond formally to the Report.

I hope that you will find this response satisfactory and thank you for your continued support of the programme and we are most grateful for your valuable input into this process.

In order to meet the expectations of the QAA Quality Code, both the External Examiner Annual Report and this Institutional Response will be published on the University Student Intranet and will be available to all students and staff.

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The University's provision of the formal Institutional Response is not intended to constrain direct communication between schools and their External Examiners. Schools are encouraged to discuss with their External Examiners any matters of detail raised in their Reports and, more widely, any issues impacting on the quality and standards of awards, including possible changes to programmes.

We are most grateful for your comments and for your support in this matter.

Yours sincerely,



Mr Simon Wright
Academic Registrar